

Align with the recommendations of the Task Force on Climate-related Financial Disclosures (TCFD)

1 INTRODUCTION

FDJ UNITED has undertaken a process to identify and assess climate-related financial risks and opportunities. In 2020, the Group conducted an initial review of its practices in light of the TCFD recommendations. This work was followed by the development of a climate-related risk and opportunity assessment and the definition of associated roadmaps.

This document, structured around the four TCFD pillars (governance, strategy, risk management, metrics & targets), aims to transparently communicate information relating to FDJ UNITED's climate-related activities.

2 GOVERNANCE

The Climate Policy of FDJ UNITED, a pillar of the sustainability strategy, is fully integrated into the corporate governance. To ensure the effectiveness and long-term viability of its climate commitments, a dedicated governance framework has been established to address carbon-related issues.

FDJ UNITED's Climate Policy, sponsored by the Deputy Chief Executive Officer, is operationally led by the Sustainability Department, together with the ESG team, and is intended to be rolled out across all subsidiaries.

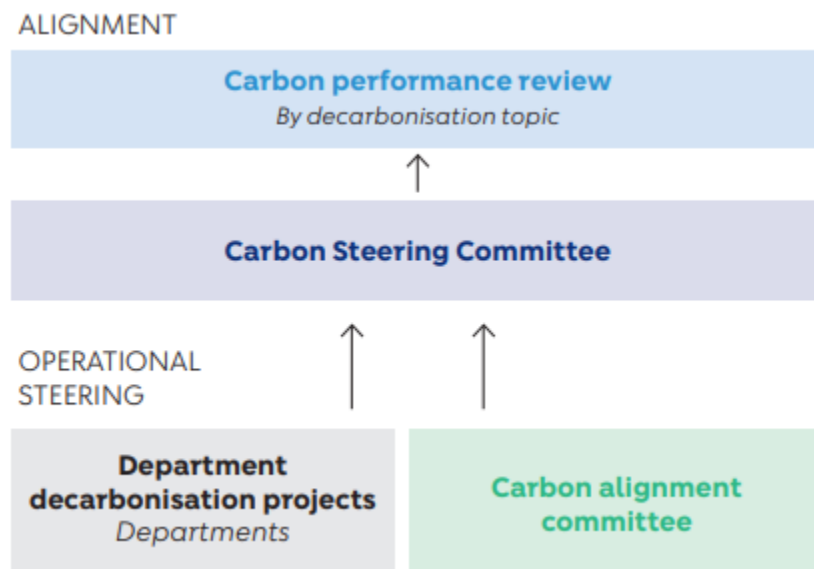
To enable both operational management and strategic alignment of decarbonisation initiatives, FDJ UNITED has established a governance structure (committee-based model) specifically devoted to carbon issues, structured as follows:

- ◇ A Strategic Sustainability Committee, a sub-body of the Board of Directors, which oversees the implementation of the Group's commitments and the consistency of the ESG strategy. It is notably responsible for ensuring the proper deployment of the Climate Policy and the achievement of targets set during quarterly performance reviews.

- ◇ A Carbon Steering Committee, composed of representatives from the ESG teams, Responsible Procurement, and Performance Management, conducts semi-annual monitoring of the projects carried out under the Group's Climate Strategy.
- ◇ Carbon Performance Committees, held quarterly attended by the Chairwoman and Chief Executive Officer, the Deputy Chief Executive Officer, and the Chief Financial Officer/Strategy and Performance leader, are intended to regularly track progress on the decarbonisation plan and adjust the associated action plans accordingly.

The operational deployment of the Climate policy is structured around Business Line Decarbonisation Projects and a Carbon Alignment Committee.

Dedicated governance structure on carbon-related matters



3 STRATEGY

3.1 Identification of climate-related risks and opportunities

FDJ UNITED conducted an initial assessment in 2020 of its existing practices with respect to the TCFD recommendations. This analysis was followed by the development of a climate-related risk and opportunity assessment process, carried out in three stages:

1. Definition of the universe of climate-related risk and opportunities:

- ◇ Bibliographical review: mapping of the climate-related risks and opportunities identified by the Group and review of external forward-looking reports.
- ◇ Carbon Disclosure Project sector benchmark: mapping of the main climate-related risks and opportunities by the main identified actors
- ◇ Interviews with internal experts: gaining more insight into FDJ UNITED's specific circumstances and its vulnerability to the identified risks.

2. Prioritization of identified climate-related risks and opportunities:

- ◇ Qualitative and quantitative pre-assessment of likelihood of occurrence and of the magnitude of effect.
- ◇ Ranking of priority climate-related risks and opportunities based on feedback from internal experts.

3. Valuation of the mitigation plans put in place

The mapping of climate-related risks and opportunities covers La Française des Jeux's entire value chain, i.e. its own operations and upstream (suppliers) and downstream (customers) activities.

3.2 Types of risks considered for the analysis

The following types of risks were taken into account during the analysis:

- ◇ Existing regulations.
- ◇ Emerging regulations.
- ◇ Technological risks.
- ◇ Legal risks.
- ◇ Market risks.

- ◇ Reputational risks.
- ◇ Acute and chronic physical risks.

3.3 Climate scenarios used

For physical risks, the analysis was based on the following IPCC RCP scenarios:

- ◇ **RCP 2.6:** very low emissions scenario with a peak before 2050, the most optimistic scenario, concentration in ppm: peak ~490 CO₂-eq before 2100 followed by a decline.
- ◇ **RCP 8.5:** the most pessimistic scenario, greenhouse gas emissions continue to rise at current rates, with concentrations exceeding 1,370 ppm CO₂-eq by 2100.

For transition risks, the **IEA Sustainable Development Scenario (SDS)** from the International Energy Agency was used.

3.4 Overview of FDJ UNITED's main climate-related risks

Type of risk	Risk title	Some achievements at Group entities
Transition risks	Loss of brand appeal due to mounting consumer expectations regarding responsible engagement	<ul style="list-style-type: none"> - Surveys to gain more insight into customer expectations regarding CSR issues. - Establishment of a partnership in October 2022 with “Gestes Propres”, an association that is spearheading the fight against illegal dumping and littering. La Française des Jeux echoes the message sent out in the association’s new “litter” campaign encouraging the general public and customers to throw small items of litter into the bin, particularly used scratch cards. The video clip was shown at the 23,000 La Française des Jeux points of sale equipped with digital monitors and posted to social media channels between 3 October and 23 October 2022. - All points of sale have paper sorting bins for customers since 2023. La Française des Jeux has been recycling all unused gaming materials since 2012.
	Taxation of greenhouse gas emissions	<ul style="list-style-type: none"> - La Française des Jeux has set a target to lower greenhouse gas emissions by 2030.
	Investor expectations	La Française des Jeux regularly embarks on new plans focusing on actions identified in environment-related non-financial ratings (Moody’s, S&P Global – SAM, CDP, etc.). La Française des Jeux has incorporated ESG objectives into the annual compensation packages for executive corporate directors. One specific environmental objective was set:

		– 42% reduction in carbon emissions (Scopes 1 and 2) by 2030 relative to 2022.
Physical risks	Disruption of the distribution network due to an extreme event	- Introduction of a business continuity plan to address issues such as the consequences of extreme weather events (e.g. provisions for buffer stock serving the network to overcome any disruptions).
	Interruption of IT services due to an extreme weather event	- The ability to withstand extreme weather events is taken into account in the design stage for La Française des Jeux's data centres. - Prevention plan and IT continuity plan to address issues such as the risk of an extreme weather event.
	Supply chain breakdown due to an extreme weather event	- Dialogue regarding operational risk matters (including physical risks) with the suppliers of gaming materials, and audit of their business continuity plans and CSR policies. - Continuous dialogue with strategic suppliers on reducing their carbon footprint and Ecovadis assessment of their environmental performance.

In order to optimize the Group's climate risk mapping, by expanding the scope of analysis to include the entire value chain, FDJ UNITED acquired a climate risk and opportunity assessment tool in 2024.

This tool enabled work in 2025 to incorporate risk modeling based on various climate scenarios and to assess their associated financial impacts. This analysis will support the development of the Group's adaptation plan, based on modeling two types of risks:

- ◇ **Physical risks:** projection to 2030 and 2050 based on the following climate scenarios:
 - SSP2-4.5 ("middle-of-the-road" scenario): this scenario forecasts a temperature increase of +1.6 to 2.5°C by mid-century and +2.1 to 3.5°C by end of century.
 - SSP5-8.5 ("high reference" scenario): the most pessimistic scenario, forecasting a temperature increase of +1.9 to 3°C by mid-century and +3.3 to 5.7°C by end of century.
- ◇ **Transition risks:** analysis based on projected carbon emissions by sector of activity calculated using the "Environmentally-Extended Input Output" (EEIO) model.

4 RISK MANAGEMENT

4.1 Integration into the Group-wide Risk Management System

The Group risk management function (Enterprise Risk Management or ERM), which is part of the Audit, Risk, Control, Quality and Ethics Department, covers all types of risk to which the Group may be exposed (strategic, operational, compliance and external risks).

The Risk Management framework ensures a consistent and structured approach to a consistent and structured approach to identifying, assessing, and managing risks across FDJ UNITED. It also assists operational teams in conducting risk analyses where appropriate. This approach ensures that all risk factors, including climate-related risks, are comprehensively taken into account within the Group-wide Risk Management system.

5 METRICS AND TARGETS

FDJ UNITED's key environmental metrics and targets are outlined in the 2024 Sustainability Report. This report provides a comprehensive overview of the Group's greenhouse gas emissions data (Scopes 1, 2, and 3) and sets out the carbon reduction targets adopted by the Group.

It serves as the official reference for climate-related reporting and performance monitoring across the Group.

- ❖ Sustainability report 2024: https://www.fdjunited.com/wp-content/themes/yagami-adveris/assets/pdf/FDJ_URD_2024_EN.pdf
- ❖ Non-financial information statement 2023 : https://www.groupefdj.com/wp-content/themes/yagami-adveris/assets/pdf/FDJ_Universal_Registration_Document_2023_Versionanglaise.pdf