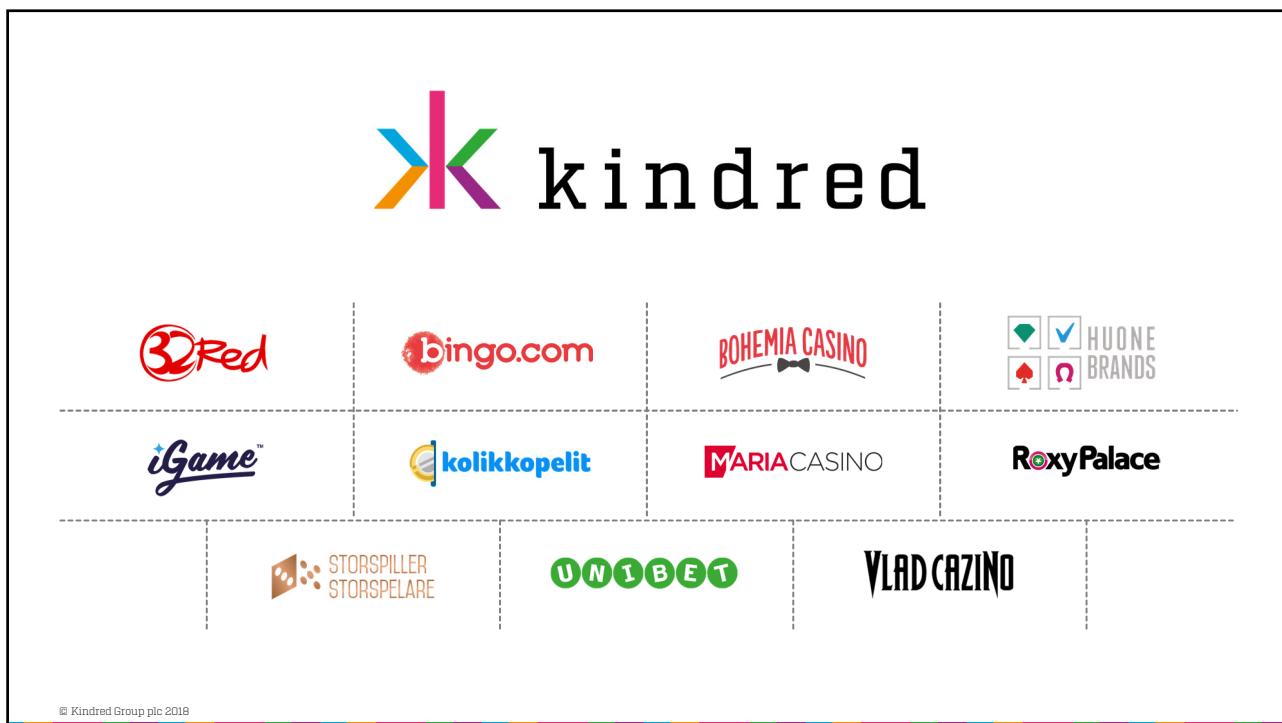


- Highlights
- Financial results
- Business overview
- Summary



# World Cup 2018



LB T/O	95m
Total T/O	295m
Pre-game margin	13.1%
LB margin	9.4%
Combined margin	11.9%
June GWR (14.1% margin)	27m
July GWR (7.8% margin)	8m
Total GWR*	35m

\* Excl. bonus

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	2018	2014	Δ%
Bets placed	44.9m	21.2m	+112%
Max. trans./day	35.5m	14.3m	+148%
Turnover	295m	112m	+163%
GWR	35m	16m	+119%
Combined margin	11.9%	14.3%	

World Cup  
2018



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# Financial results

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Q3 2018

”

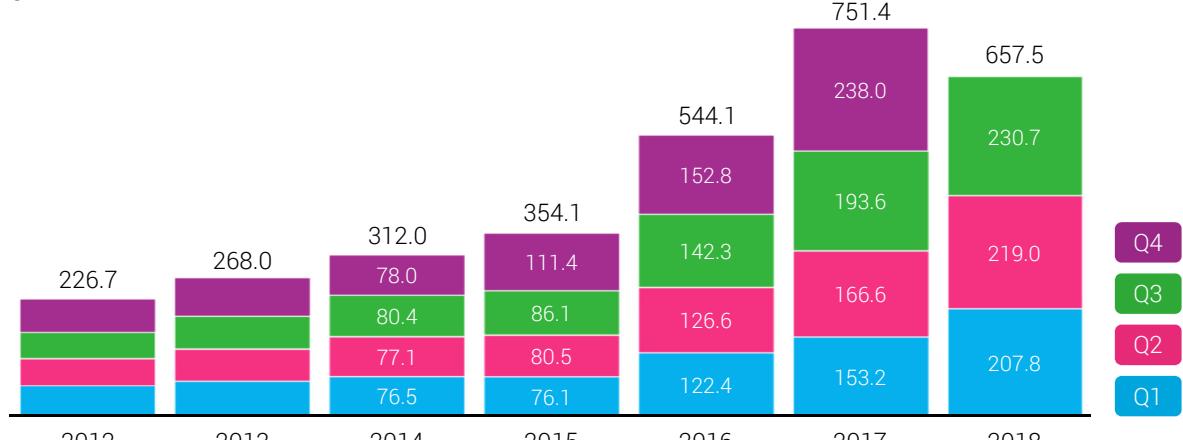
EBITDA up 24 per cent in constant currencies  
and active customers up 25 per cent.”

© Kindred Group plc 2018



## Gross winnings revenue

GBPm



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## Geographic growth

- Key Report Highlights Q3 2018 vs Q3 2017

GWR as reported  
in GBP

Organic GWR in  
constant currency

Nordics

+3%

+8%

Western Europe

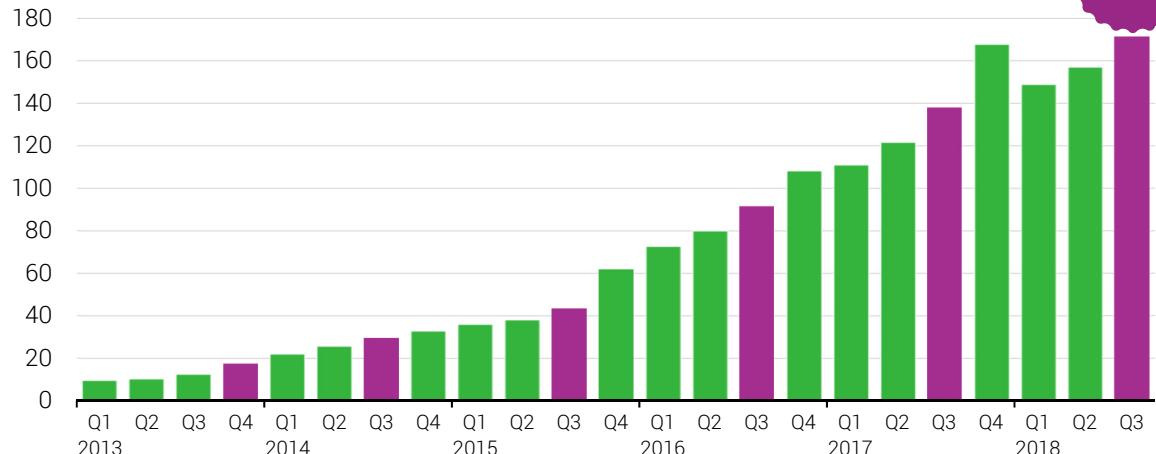
+29%

+30%

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## Gross winnings revenue from mobile

GBPm



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## Q3 2018 P&L FX impact v Q3 2017

Avg rate	Q3 2017	Q3 2018	Movement
SEK	10.648	11.660	-9.5%
NOK	10.416	10.732	-3.0%
EUR	1.114	1.121	-0.6%
DKK	8.287	8.355	-0.8%
AUD	1.658	1.782	-7.5%

Weighted average movement  
in FX rates: approx. -2%

	GBPm
Gross winnings revenue	-5.0
Cost of sales / Opex	3.6
FX loss on operating items	-1.0
<b>EBITDA FX impact Q3 2018</b>	<b>-2.4</b>
FX loss on loan repayment	-0.3
FX gain on other items below EBITDA	0.2
<b>Profit before tax impact</b>	<b>-2.5</b>

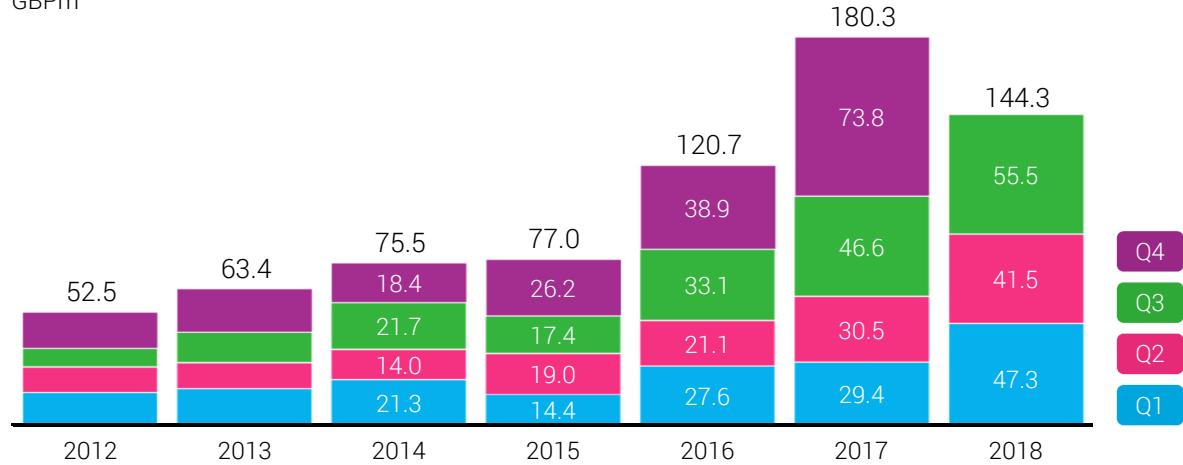
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## EBITDA

- Excl 2014 Kambi one-off item

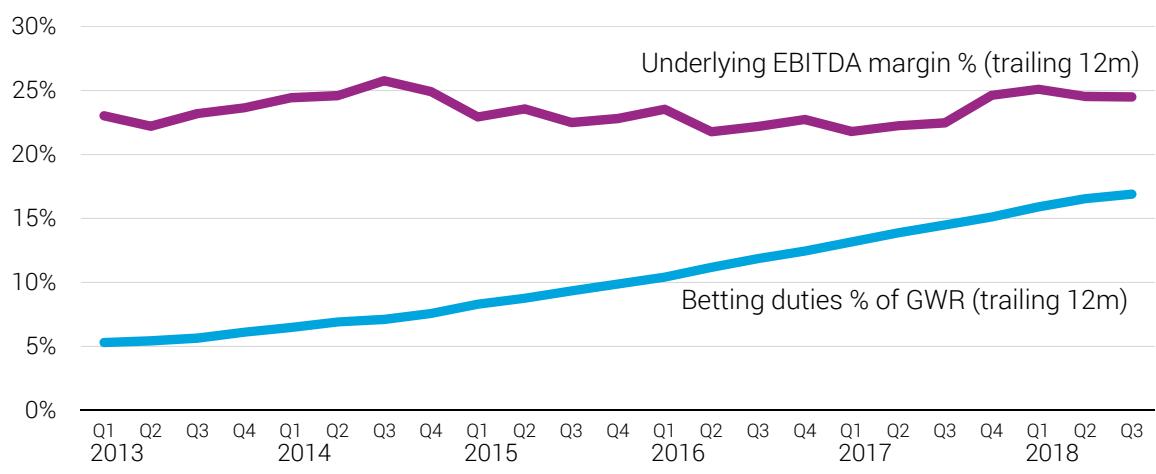


GBPm



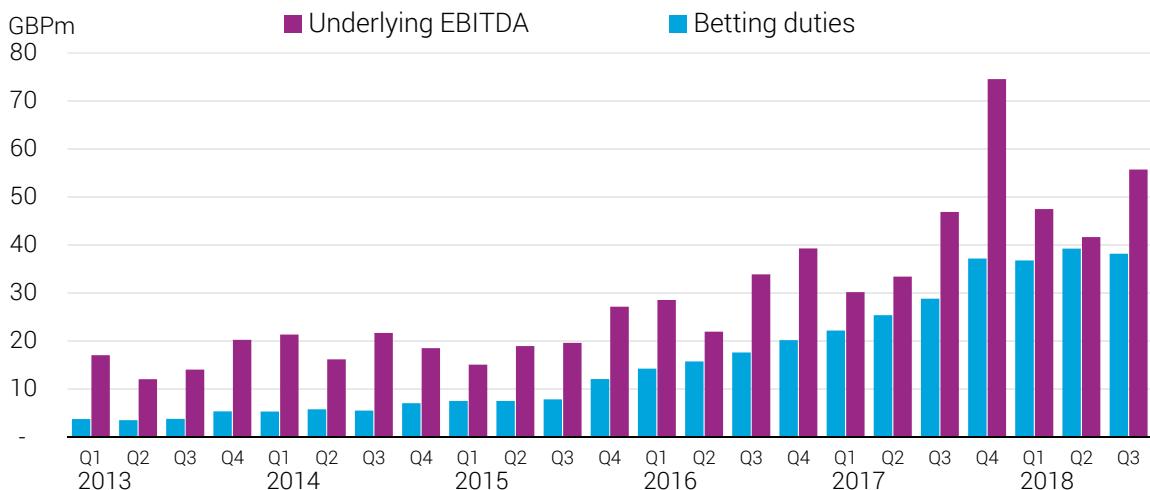
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## A scalable business model...



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...showing our ability to absorb betting duties



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## Other Costs analysis



Excl. Non-recurring items

GBPm	2013 FY	2014 FY	2015 FY	2016 FY	2017 FY	2018 Q3
Reported Other Costs	52.3	47.9	43.1	69.4	109.1	31.9
Depreciation & Amortisation	-18.9	-16.8	-13.0	-23.8	-42.6	-11.9
FX loss/gain on Opex	-0.6	-1.8	-0.7	-0.6	-1.5	-1.0
Other Costs post D&A and FX	32.8	29.3	29.4	45.0	65.0	19.0

Share of GWR (as reported)



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## EPS development

- Excl 2014 one-off items



GBP

0.55

0.50

0.45

0.40

0.35

0.30

0.25

0.20

0.15

0.10

0.05

0.00



2012

2013

2014

2015

2016

2017

2018

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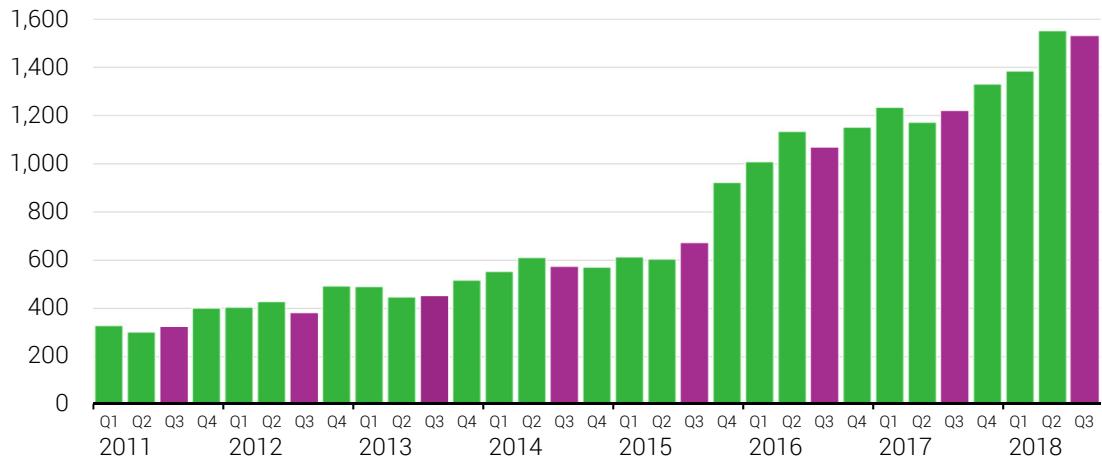
## Business overview

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## Active customers

Thousands

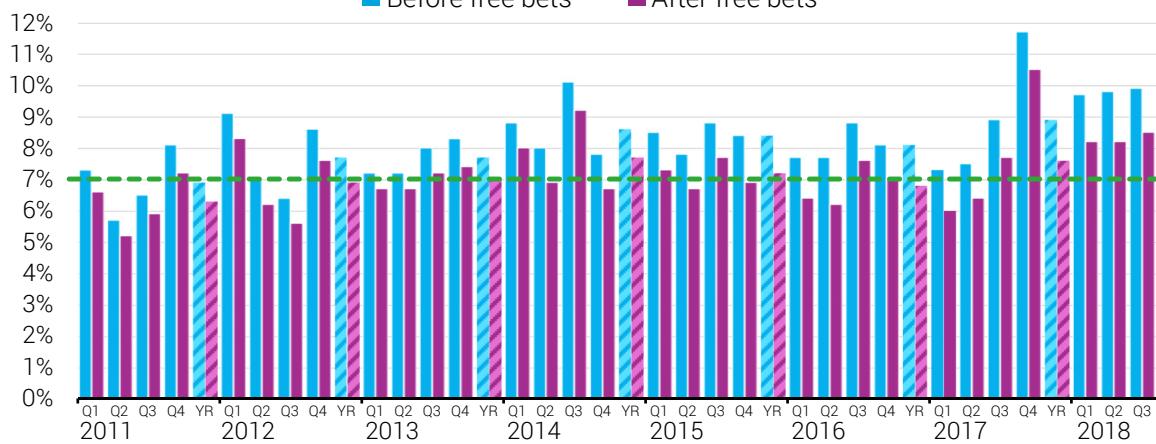


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## Sports betting gross margin Combined

■ Before free bets      ■ After free bets



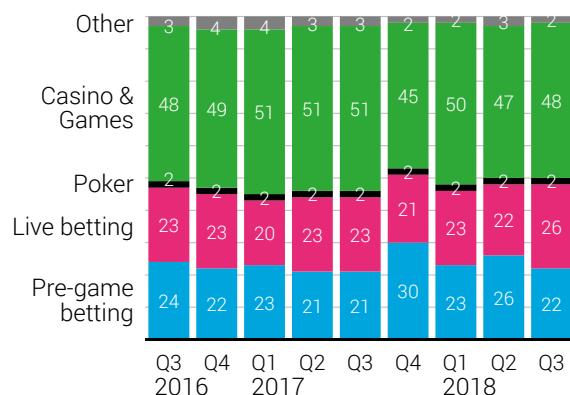
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# Product & geographic balance

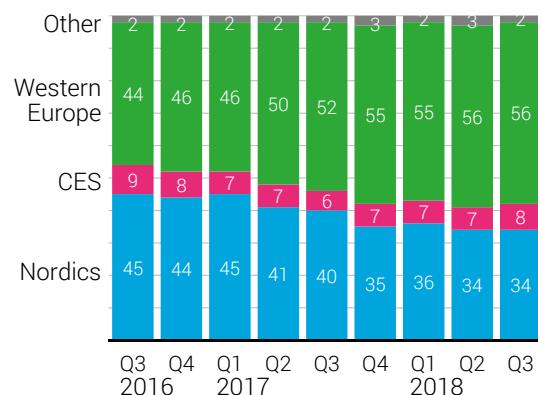
Gross winnings revenue over time



By product, %



By geography, %



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SUSTAINABLE  
GAMBLING  
CONFERENCE

Stockholm 2018

#SGCSTHLM

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## Regulatory update

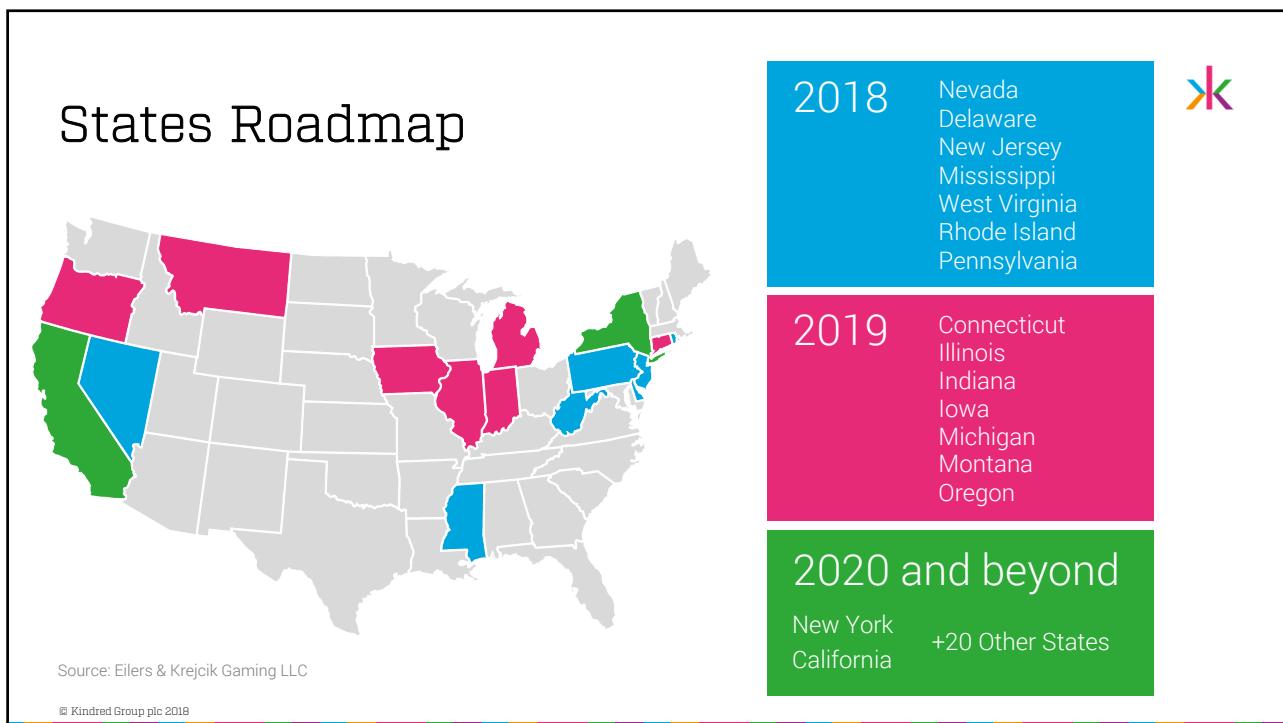
Sweden	
The Netherlands	
France	Privatisation of FdJ – “Pacte” law (Q1 2019)
Italy	Advertising ban from end of June 2019

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## Regulatory update

USA

- Potentially one of the largest markets globally
- U.S. Supreme Court declared PASPA unconstitutional
- It will be up to the states to decide whether to allow its residents to bet on sports - currently Nevada, Delaware and New Jersey
- Kindred has partnered with Hard Rock Hotel & Casino Atlantic City to pursue an online sports betting and gaming license in New Jersey
- Kindred will use SG Digital to get swift access to the market



**Q&A**

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## Contact

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## Calendar

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 13 Feb 2019  
Q4 will be published at 7.30 CET

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 24 April 2019  
Q1 will be published at 7.30 CET

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 24 July 2019  
Q2 will be published at 7.30 CET

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