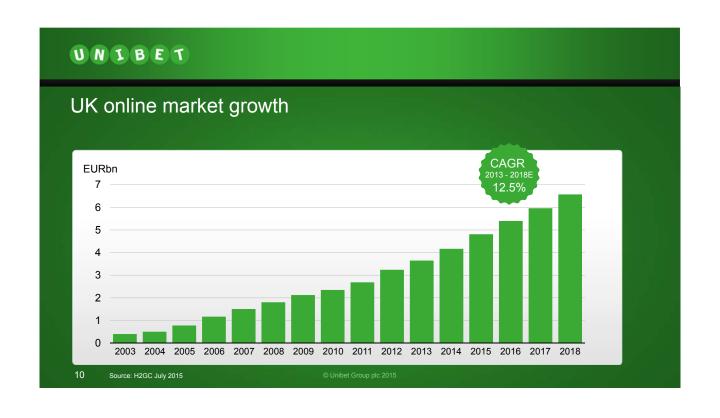


Stan James operations today Business operates fully from Gibraltar Employs around 150 people Regulated in Gibraltar & UK Around 90% of GWR from UK Sponsor of Champion Hurdle at Cheltenham Strong sports legacy and expertise in horse racing and UK sports 70% Sports & 30% Other products Good potential to improve product offer and cross-sell opportunities











Other Costs analysis Excl. Non-recurring items				
xci. Non-recurring items				
GBPm	2012 FY	2013 FY	2014 FY	2015 Q2
Reported Other Costs	49.1	52.3	47.9	9.6
Depreciation & Amortisation	-17.4	-18.9	-16.8	-3.2
FX gain/(loss) on Opex	-1.0	-0.6	-1.8	0.5
Other Costs post D&A and FX	30.8	32.8	29.3	6.9
Share of GWR (as reported)	(14%)	(12%)	9%	9%

